

# **Quality Improvement Toolkit**

For General Practice

# Palliative and End-of-Life Care







#### Introduction

#### The Quality Improvement Toolkit

This Quality Improvement (QI) toolkit comprises modules specifically crafted to assist your practice in achieving straightforward, quantifiable, and sustainable enhancements to deliver optimal care for your patients. Utilizing the Model For Improvement (MFI), the toolkit facilitates the completion of QI activities.

As you progress through the modules, you'll receive guidance on exploring your data to gain deeper insights into your patient population and the care pathways within your practice. Insights gathered from module activities and related data will shape improvement ideas, which you can implement using the MFI.

The MFI employs the Plan-Do-Study-Act (PDSA) cycle, a proven method for effecting successful change. It presents several advantages:

- A straightforward approach applicable to anyone
- Reduced risk through starting with small-scale changes.
- Effectiveness in planning, developing, and implementing impactful changes.

The MFI assists in breaking down the implementation of changes into manageable components. These components are then systematically tested to ensure that the changes lead to measurable improvements, minimizing wasted effort.

If you would like additional support in relation to quality improvement in your practice, please contact <a href="mailto:practicesupport@cesphn.com.au">practicesupport@cesphn.com.au</a>

As research and health guidelines continually evolve, the information in this document will need to be updated. If you have any feedback on the content of this document, please reach out to Central and Eastern Sydney PHN.





#### Acknowledgements

Central and Eastern Syndey PHN (CESPHN) acknowledges the Aboriginal and Torres Strait Islander peoples of this nation. We acknowledge the Traditional Custodians and Sovereign People of the land across which we work. We recognise their continuing connections to land, water and community and pay respect to Elders past present and emerging.

CESPHN would like to acknowledge that much of the source material for this workbook was originally created by Brisbane South Primary Health Network (BSPHN). Further material was sourced from an adapted version by North Western Melbourne Primary Health Network (NWMPHN).

Some material contained in this workbook has been extracted from organisations including Australian Bureau of Statistics, Australian Institute of Health and Welfare, Royal Australian College of General Practitioners, Australian Government Department of Health, Australian Journal of General Practice, Pen CS, and Polor. These organisations retain copyright over their original work, and we have abided by licence terms. Referencing of material is provided throughout.

The information in this workbook does not constitute medical advice and neither BSPHN, NWMPHN nor CESPHN accept any responsibility for information in the way this workbook is interpreted or used.

Funding for this workbook has been provided by the Australian Commonwealth Government Department of Health as part of the Greater Choice for At Home Palliative Care measure – An Australian Government Initiative.

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## **Contents**

PALLIATIVE CARE AND END OF LIFE CARE	6
Definition of palliative care	6
Palliative and end of life care framework	7
Topics that will be included in this toolkit	8
How to use this toolkit	8
Benefits of using this toolkit	8
Chronic complex illness	9
Stages of chronic illness	10
How common are chronic conditions	10
Number of chronic conditions experienced by sex and age and socioeconomic	
disadvantage	12
Proportion of people with multimorbidity by type of chronic condition	12
ACTIVITY ONE- UNDERSTANDING YOUR PATIENT POPULATION	
Activity 1.1 – Data collection from CAT4	
Activity 1.2- Data collection from CAT4 – comorbidities	14
Activity 1.3 – Understanding your practice chronic disease population	15
Best practice tools to support the early identification of End-of-Life patients	16
ACTIVITY TWO: IMPORTANT CONVERSATIONS	
Advance care planning	17
Important conversations for non-English speaking patients	17
Activity 2.1 – Activity – Advanced care documentation	
ACTIVITY THREE: ASSISTANCE FOR PATIENTS TO LIVE AT HOME LONGER	
Living in their own home	
My Aged Care	
NDIS	
Medical Apps	
Activities of daily living – Health Assessments	
Activity 3.1 – Activity – Assistance for patients to live at home longer	
ACTIVITY FOUR: PALLIATIVE CARE TEAMS	
Palliative care team members	
Palliative Care on HealthPathways	
Activity 4.1 – Activity – Palliative care teams	
ACTIVITY FIVE- MEDICARE BENEFIT SCHEDULE (MBS) items	
Health Assessments (items 701-707, 715)	
Home Medication Reviews (item 900)	
Chronic Disease Management Plans (items 721, 723 & 732)	
Practice nurse chronic disease (item 10997)	
Case conferences (item 739)	
Mental Health treatment plan	
Medicare item numbers for patients in a residential aged care home	29





000







Comprehensive medical assessments (item 701-707)	29
Care plan contribution (item 731)	29
Residential Medication Management Review (item 903)	30
Case conference	30
Mental Health treatment plans	30
Activity 5.1 – Data Collection from CAT4	30
Activity 5.2 – Understanding your practice's MBS claiming	31
ACTIVITY SIX: MARKING PATIENTS DECEASED IN YOUR CLINCAL SOFTWARE	32
GPs and Death Audit	32
ACTIVITY SEVEN: RESOURCES AND TRAINING	33
PRACTICE QI FEEDBACK FORM	40
MODEL FOR IMPROVEMENT	41
QI ACTIVITY TEMPLATE EXAMPLE	42

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#### Palliative Care and End of Life Care

Palliative care helps people live their life as fully and as comfortably as possible when living with a life-limiting or terminal illness. It is patient centred care that allows health professionals to identify and treat any physical, emotional, spiritual, or social symptoms. Accessing palliative care doesn't exclude people from receiving clinical interventions and therapies where appropriate <sup>1.</sup> There has been a long-term misconception that palliative care is only for cancer patients, resulting in disproportionate access in favour of cancer patients, despite non-malignant life-limiting illnesses having a similar symptom burden<sup>2.</sup> Anyone suffering from an active, progressive, or advanced illness such as end stage heart, lung and kidney disease, neurological conditions and end stage dementia can benefit from the provision of palliative care<sup>1</sup>

Early access to palliative care can help people living with chronic complex illnesses have a better quality of life<sup>3</sup>. General practitioners play an important role in the provision of palliative care and are well placed to identify their patients palliative care needs as they often have established relationships<sup>4</sup>. Engaging in advance care planning allows individuals to anticipate and prepare for future episodes of illness, including making provisions for end-of-life care.

A palliative approach which comprises management of the underlying condition and attention to symptoms, psychosocial needs and carer support has recognised benefits. A palliative approach to care can be considered, discussed, and agreed upon at any point in a patient's illness trajectory<sup>5</sup>. General Practitioners are encouraged to have a proactive systematic approach to end-of-life care built around anticipating their patients' clinical needs and care preferences <sup>5</sup>. The diagram below provides a framework for end-of-life care in the community which supports GPs to:

- use available tools
- assess palliative care needs
- develop proactive person-centred management plans that reduce the need for decision making in emotionally charged situations (5).



<sup>&</sup>lt;sup>1</sup> NSW Government (2023). Palliative care aims to improve quality of life.

<sup>&</sup>lt;sup>2</sup> Mounsey, L., Ferrer, M., & Eastman, P. (2018). Palliative care for the patient without cancer. *Australian Journal General Practice*, 47(11), 765-769. DOI: 10.31128/AJGP-07-18-4625

<sup>&</sup>lt;sup>3</sup> Wiseman, H (2016). Palliative care if for people with chronic disease, not just cancer. Palliative Care Australia

<sup>&</sup>lt;sup>4</sup> Jones, R., Dale, J., & MacArtney, J. (2023). Challenges experienced by GPs when providing palliative care in the UK: a systematic qualitative literature review. *BJGP Open*, 7(2). doi: 10.3399/BJGPO.2022.0159

<sup>&</sup>lt;sup>5</sup> Royal Australian College General Practitioners. (2022). Aged care clinical guidelines (Silver Book): Palliative and end-of-life







#### PALLIATIVE and END-OF-LIFE CARE FRAMEWORK – LAST 12 MONTHS OF LIFE

#### **HOME and COMMUNITY SERVICES** (includes general practice, home-based and residential aged care services and facilities)

Clinical processes all care settings across

Advance care planning and patientcentred care based on need

Transition of focus of care needs from restorative to palliative: patient-centred medical goals of care

Terminal care needs including bereavement plan

#### **HOSPITAL SERVICES**

At risk of dying

prognosis less than 12 months, but timing may be uncertain

- · Acknowledgement of uncertainty of prognosis and individual need
- If not already commenced, begin advance care planning
- Ongoing active treatment ± palliative approach
- Medication review and deprescribing as appropriate
- Continue clinical management while monitoring for indicators of deteriorating health
- Care coordination and liaison across hospital and community services

Likely to die soon - medium term. but timing may be uncertain

- · Review by treating clinician: care focus now palliative
- Review advance care planning and patient-centred goal setting
- Clear medical management planning (including limitations of medical treatment) after episodes of acute
- Medication review and deprescribing as appropriate
- Palliative approach for symptom management and psychosocial and family support (treating team ± specialist palliative care service)
- Care coordination and liaison across hospital and community services

Dying

- short term, timing may be uncertain but likely within one week

- Review by treating clinician
- · Review advance care planning and goal setting, if appropriate
- Clear management planning (including limitations of medical treatment) relevant to preferred place of death
- Interventions for symptom control, meeting spiritual and individual needs, family support, etc.
- · Medications only for symptom control
- Provision of culturally appropriate terminal care
- Begin bereavement care for significant others

Clinical improvement

Clinical deterioration

Clinical improvement

Clinical deterioration

Clinical improvement

Death

Adapted from: 1.

Important aspects of clinical care

across all care settings

- Australian Commission on Safety and Quality in Health Care. National Consensus Statement: essential elements for safe and high-quality end of life care. Sydney: ACSQHC, 2015
  Alfred Health. Guideline End of Life Care Management. Alfred Health Prompt Doc No: AHG0001555 v1.0, February 2015
  Reymond L et al. End-of-life care: Proactive clinical management of older Australians in the community. AFP 2016; 45(1-2)

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#### Topics that will be included in this toolkit include:

- Chronic Complex Illness
- Important conversations including interpreter services
- Assistance to live at home longer
- Palliative Care Teams
- MBS items
- Marking patients as deceased
- Resources

#### How to use the toolkit

There are checklists included in this toolkit to guide you and your practice in assisting patients with palliative and end of life care needs. This includes:

- Planning and preparation
- identifying a sample group of patients
- setting timelines to achieve your goals
- implementing improvement actions
- Documenting your QI activities
- reviewing your QI activities and evaluate if your process is working

#### Benefits of using the toolkit

#### The toolkit provides:

- A structured, easy, and quick approach to implement quality improvement activities.
- A step-by-step guide
- Suggestions to identify suitable patients using data extraction tools.
- Links to prefilled templates and resources.
- Flexibility: activities can be started at any time of the year, and practice teams decide whether to implement a single improvement intervention, or a bundle of interventions.



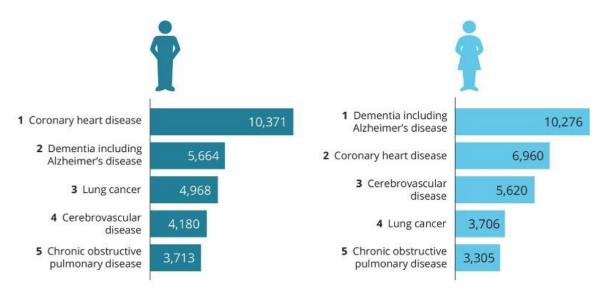




#### **Chronic Complex Illness**

Chronic conditions are the leading cause of illness, disability, and death in Australia and are generally characterised by long-lasting and persistent effects. End-of-life planning is particularly important for people with complex and chronic health conditions<sup>7</sup> and should occur before conditions progress to later stages where a person's ability to make end-of-life choices may be impeded. The Australian Institute of Health & Welfare commonly reports on 10 major chronic conditions: arthritis, asthma, back problems, cancer, chronic kidney disease, selected heart, stroke and vascular disease, chronic obstructive pulmonary disease, diabetes, osteoporosis, and mental health and behavioural conditions (including mood disorders, drug problems and dementia).

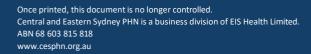
#### Leading underlying causes of death in Australia, by sex, 2021



Source: AIHW National Mortality Database; Table S3.1.

<sup>&</sup>lt;sup>7</sup> Agency for Clinical Innovation (2023). End of life planning and palliative care.









#### Stages of a chronic condition

There are different stages for chronic conditions:

- well (no condition)
- at risk of developing
- undiagnosed
- diagnosed
- high risk and complex
- advanced.

#### How common are chronic conditions?

Chronic conditions vary from minor issues such as short-sightedness and minor hearing loss to more severe and limiting complaints like musculoskeletal conditions and to potentially life-threatening illnesses such as cancer and coronary heart disease.

In the 2022 National Health Survey, 1 in every 2 Australians (49.9%) reported having at least one chronic condition (i.e. arthritis, asthma, back pain, cancer, cardiovascular disease, chronic obstructive pulmonary disease, diabetes, or mental health conditions). The most common reported chronic illness was mental or behavioural conditions (26.1%)<sup>8</sup>. Females were more likely to have at least one chronic condition (52.3%) compared to males (47.4%). The National Health Survey data further indicated that 20% of all Australians, and half of Australians (51%) aged over 65 years, had two or more chronic conditions<sup>7</sup>.

The ten identified chronic conditions contributed to nearly 9 out of 10 (89%) deaths in 2021 according to the National Mortality Database and Australia Burden of Disease Study 2022. These conditions also contributed to around 64% of the total burden of disease (fatal and non-fatal) in 2022 (excluding osteoporosis)<sup>9</sup>

Over one third (38%) of the burden experienced by the population could be prevented by reducing the exposure to modifiable risk factors (including both behavioural and biomedical risk factors). In 2018 the risk factors causing the most burden were tobacco use (8.6%), high body mass (8.4%), and alcohol use (4.5%)<sup>8</sup>. Among Aboriginal and Torres Strait Islander people half the burden (49%) is

<sup>&</sup>lt;sup>9</sup> Australian Government- Australian Institute of Health and Welfare. (2022). Australian Burden of Disease Study 2022





<sup>&</sup>lt;sup>8</sup> Australian Bureau of Statistics. (2023). Health conditions prevalence



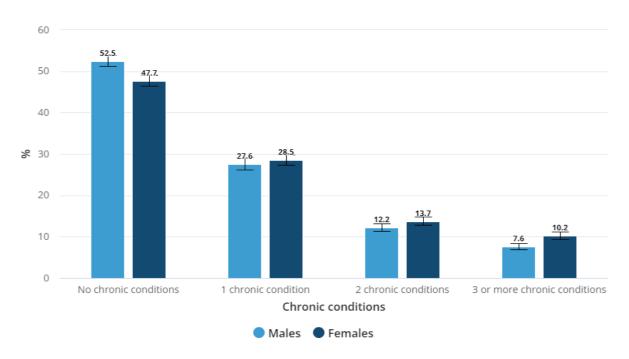


attributed to modifiable risk factors, but the risk factors remained the same, tobacco (11.9%), alcohol use (10.5%) and high body mass  $(9.7\%)^{10}$ .

Aboriginal and Torres Strait Islander people are faced with poorer health, worse health outcomes and experience a burden of disease 2.3 times greater than non-Indigenous Australia's<sup>9</sup>. In addition, the age-standardised death rate from coronary heart disease, diabetes and COPD is 2.0 times, 4.8 times and 3.2 times higher respectively than non-Indigenous Australians<sup>11.</sup> Life expectancy at birth for Aboriginal and Torres Strait Islander males is 8.8 years less than non-Indigenous males and for Aboriginal and Torres Strait Islander females it is 8.1 years less than non-indigenous females. Chronic disease is one of the main factors behind the gap in life expectancy between Aboriginal and Torres Strait Islander people and non-Indigenous Australians<sup>12</sup>.

Earlier detection and better treatments which often lead to people living longer with their chronic conditions as well as an ageing population are all recognised as attributing factors to the increased prevalence of chronic disease. Behavioural factors, such as smoking, alcohol consumption or poor diet also increase the risk of developing chronic conditions.

#### Number of chronic conditions experienced by sex and age, 2022. (7)



<sup>&</sup>lt;sup>10</sup> Australian Institute of Health and Welfare. (2022). Australian Burden of Disease Study: impact and causes of illness and death in Aboriginal and Torress Strait Islander people 2018.

<sup>&</sup>lt;sup>12</sup> Australian Bureau of Statistics. (2023). Aboriginal and Torres Strait Islander life expectancy.





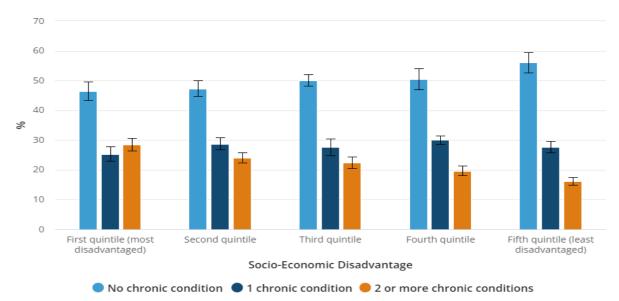
 $<sup>^{11}</sup>$  Australian Government-Australian Institute of Health and Welfare (2023). Deaths in Australia.





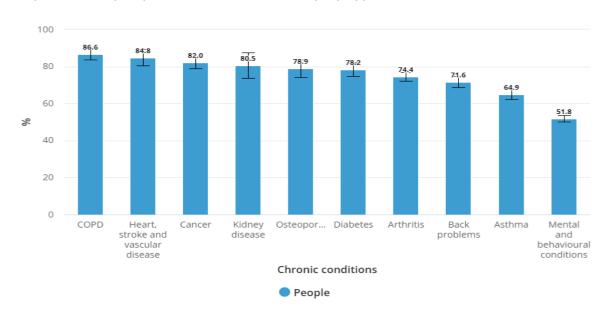
# Number of chronic conditions experienced by socioeconomic disadvantage 2022.

Almost one in three (28.4%) people living in areas of most disadvantage had two or more chronic conditions, compared to one in eight (16.1%) of those living in areas of least disadvantage<sup>7.</sup>



 A lower index of Disadvantage quintile (e.g. the first quintile) indicates relatively greater disadvantage and a lack of advantage in general. A higher Index of Disadvantage (e.g. the fifth quintile) indicates a relative lack of disadvantage and greater advantage in general. See <u>Socio-Economic Indexes for Areas (SEIFA)</u>, <u>Australia</u>, <u>2016</u> (abs.gov.au).

#### Proportion of people with multimorbidity by type of chronic condition, 2022 (7)













# Activity 1 – Understanding your patient population

#### Activity 1.1 – Data collection from CAT4

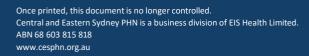
Complete the below table by collecting data from your CAT4 Data Extraction Tool.

The objective of this activity is to gather data to identify the number of patients with a complex medical condition.

Activity Table 1: Collect CAT4 data (patients with a complex medical condition)

\* RACGP defines 'active' patients as those visiting three or more times in two years. The searches below do not capture those patients who may come in for screening every two years, or twice in two years. We have therefore provided a column to capture all patients with complex medical conditions. To capture all patients in recipe provided, DO NOT select the 'Active (3x in 2yrs)' tick-box.

	Description	Total number of active patients	Total number of patients
1.1a	Number of active patients		
	CAT4 recipe: Identify active patients with at least		
	three visits in the last two years		
1.1b	Number of active patients with Congestive heart failure		
	CAT4 recipe: Identify all active patients with at		
	least one chronic condition who are eligible for a		
	medication review (follow the instructions to the		
	disease tab count)		
1.1c	Number of active patients with COPD		
	CAT4 recipe: Identify all active patients with at		
	least one chronic condition who are eligible for a		
	medication review (follow the instructions to the		
	disease tab count)		
1.1d	Number of active patients with Dementia		
	CAT4 recipe: Dementia patients and carers		
1.1e	Number of active patients with chronic renal		
	failure		
	0.77		
	CAT4 recipe: Identify all active patients with at		
	<u>least one chronic condition who are eligible for a</u>		







	medication review(follow the instructions to the	
	disease tab count)	
1.1f	Number of active patients with cancer	
	CAT4 recipe: Identify all active patients with at	
	least one chronic condition who are eligible for a	
	medication review (follow the instructions to the	
	disease tab count and select 'cancer')	
1.1g	Number of active patients with a BMI < 20	
	CAT4 recipe: QIM 3 BMI	
	If your practice uses Polar, use the Polar	
	Education Portal to identify the data required. If	
	you need assistance contact your Digital Health	
	Officer digitalhealth@cesphn.com.au	

Reflection comments for <b>Activity 1.1</b> : Does anything surprise you? Is t	his what you expected?
Practice name:	Date:
Team member:	

#### Activity 1.2 – Data collection from CAT4 – comorbidities

Fill in the table below with information gathered from your CAT4 data extraction tool. For step-by-step instructions, known as 'recipes', access this link, or see the 'CAT4 recipes' tab on the PenCS website at https://www.pencs.com.au

The objective of this activity is to gather data to identify the number of patients with more than 1 chronic medical condition.

	Description	Total number
1.2a	Number of active patients with 1 chronic condition	
1.2b	Number of active patients with 2 chronic conditions	
1.2c	Number of active patients with 3 chronic conditions	
1.2d	Number of active patients with 4 chronic conditions	









1.2e	Number of active patients with 4+ chronic conditions	
	If your practice uses Polar, use the Polar	
	Education Portal to identify the data required. If	
	you need assistance contact your Digital Health	
	Officer digitalhealth@cesphn.com.au	

Reflection comments for <b>Activity 1.2:</b> Does anything surprise you? Is this what you expected?		
Practice name:	Date:	
Team member:		

## Activity 1.3 – Understanding your practice chronic disease population

The aim of this activity is to increase your understanding of the active complex chronic disease patient population.

Description	Status	Action to be taken
After completing activity 1.1	☐ Yes: <b>see actions to be</b>	Please explain: (for e.g. higher
are there any unexpected	taken	diabetes population than
results with your practice's		expected, practice has a low
complex chronic disease patient population?	□ No: continue with	population of people with cardiovascular disease)
patient population:	activity	cardiovascular disease)
		How will this information be
		communicated to the practice
		team?
After completing activity 1.3	U Van aa aakana ka ka	Please explain: (for e.g. high
After completing <b>activity 1.2</b> are there any unexpected	Yes: see actions to be taken	number of people with 3 or more chronic conditions)
results with your practice's	taken	more chronic conditions)
comorbidities population?		How will this information be
. '	☐ No: continue with	communicated to the practice
	activity	team?
After reviewing your patient	☐ Yes, see actions to be	Refer to the Model for
chronic disease population,	taken to help set you	Improvement (MFI) and the
are there any changes you	goals.	







would like to implement in the		Thinking part at the end of this
practice, to help manage		document.
patients, over the next 12	□ No, you have	
months?	completed this activity	
		Refer to the <u>Doing part-PDSA</u>
		of the Model for Improvement
		(MFI) to test and measure your
		ideas for success.
Reflection comments for <b>Activity</b>	1.3. Does anything surprise you:	is this what you expected:
Duration name:		Data
Practice name:		Date:
Team member:		

### Best practice tools to support the early identification of End-of-Life patients

<u>SPICT TOOL</u>/Surprise Question- Supportive & Palliative Care Indicators Tool is a clinical tool
to help identify people with deteriorating health and prompt holistic assessment and future
care planning.





## Activity 2 - Important conversations

#### **Advance Care Planning**

Advance Care Planning is an important process that helps patients plan for future care. It is based on the fundamental principles of self-determination, dignity, and the avoidance of suffering. Through a process of reflection, discussion, and communication the patient is enabled to plan for their future treatment and other care, for a time when they are not competent to make or communicate decisions for themselves.

The process is collaborative and coordinated and involves the person, their families and a multidisciplinary health care team working together to optimise the persons current treatment, care and quality of life and ensuring their needs and wants are met in the future<sup>13.</sup>

#### Central and Eastern Sydney PHN advance care planning QI toolkit

Central and Eastern Sydney PHN have a dedicated advance care planning toolkit.

#### Important conversations for non-English speaking patients

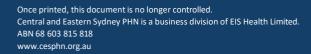
It is important to use an interpreter when required for these conversations to ensure that the patient's wishes are correctly recorded. An interpreter can be arranged via <a href="Irranslating and Interpreting Service">Irranslating Service (TIS)</a>. For patients who do not speak English the <a href="Appointment Reminder">Appointment Reminder</a>
<a href="Irranslation Tool">Irranslation Tool</a> (available online) allows you to translate appointment details into your patient's language.

#### Activity 2.1 – Activity – Advanced care documentation

The aim of this activity is to ensure relevant people in your practice know the importance of end-of-life conversations and planning.

Description	Status	Action to be taken
Do all relevant practice team members know where to locate advanced care	<ul><li>Yes:</li><li>continue</li><li>with the</li><li>activity</li></ul>	Advance care planning documentation can be found by clicking the <u>link</u>
planning documentation?	No: see actions to be taken	How will this information be communicated to the relevant practice team members?









Do any of the practice team require training/assistance on having end of life conversations?	Yes: see actions to be taken  No: continue with the activity	Training available at  End-of-Life Essentials Or CareSearch Health  Professionals  How will this information be communicated to the practice team?
After reviewing your end-of-life conversations/ documentation processes, are there any changes you would like to implement in the practice, to help manage patients, over the next 12 months?	Yes, see actions to be taken to help set you goals.  No, you have complete d this activity	Refer to the Model for Improvement (MFI) and the Thinking part at the end of this document.  Refer to Doing part- PDSA of the Model for Improvement (MFI) to test and measure your ideas for success.
Reflection comments for <b>Activity 2.1:</b> Does anything surprise you? Is this what you expected?  Practice name:  Date:  Team member:		

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# Activity 3 - Assistance for patients to live at home longer

#### Living in Their Own Home

As people age most individuals prefer to remain living in their own home surrounded by things they know, near friends and neighbours, and in communities in which they belong. If provided the right support at the right time people can maintain their independence and quality of life, preserve their dignity, and keep themselves connected as they grow older. Despite statistics which indicate an overwhelming majority of Australian's wanting to die at home, very few actually get to do so. This represents a service gap that general practitioners are optimally placed to address<sup>14</sup>. Death and dying is more institutionalised in Australian than most other countries and between now and 2066 deaths are expected to nearly triple from 163,300 per year to more than 430,000 per year<sup>15</sup>. This means the Australian healthcare system must shift away from a hospital-centric treatment of death and dying and move towards better supporting people who wish to receive care at home during their last months of life<sup>5</sup>.

#### My Aged Care

My Aged Care is a service that provides assistance for people aged 65 years and older. This includes:

- Help at home- if someone is finding it harder to do things they use to do, they can ask for some help.
- Short-term care- can help you cope with life's interruptions.
- Aged care homes- if someone is at the stage where they no longer feel able to live independently at home, even with supports that it may be time to consider moving into an aged care home.

<sup>5</sup> Royal Australian College General Practitioners. (2022). Aged care clinical guidelines (Silver Book): Palliative and end-of-life





<sup>&</sup>lt;sup>14</sup> Reymond, L., Parker, G., Gilles, L., & Cooper, K. (2018). Home-based palliative care. *Australian Journal of General Practice*, 47(11). doi: 10.31128/AJGP-06-18-4607

<sup>&</sup>lt;sup>15</sup> Swerissen, H., & Duckett, S. (2014). Dying well. Grattan Institute





#### National Disability Insurance Scheme (NDIS)

The <u>NDIS</u> is Australia's first national Scheme for people with disability. It provides funding directly to individuals. This funding can then be used to receive supports and services that help individuals stay living in their own home.

#### **Medical APPS**

There are several apps that health professionals can access for a palliative care approach including:

- caring@home app this app assists health professionals supporting families and carers to help manage symptoms of a palliative care patient who chooses to be cared for, and die, at home if possible. There are resources, in English and nine other languages, for both carers (including training videos) and health professionals.
- palliAGEDgp app this app provides nurses and GPs with easy and convenient access to information to help them care for people approaching the end of their life.
- palliMEDS app developed by NPS MedicineWise, this app familiarises primary care prescribers with eight palliative care medicines that have been endorsed by the Australian & New Zealand Society of Palliative Medicine (ANZSPM) for management of terminal symptoms.

#### Activities of daily living – Health Assessments

Under the Medicare Benefit Schedule (MBS), GPs can complete Health Assessments on all patients aged 75 years and older, 55 years and older for Aboriginal and Torres Strait Islander patients. As part of this assessment GPs and Nurses are to assess the patient's physical function, including the patient's activities of daily living, and whether the patient has had a fall in the last 3 months.

For more information on health assessments, please refer to the MBS Criteria , My Aged Care National Screening and Assessment Form and/or the RACGP Silver Book

#### Activity 3.1 – Activity – Assistance for patients to live at home longer

The aim of this activity is to ensure relevant people in your practice know who to refer patients to for assistance to live in their own home longer.

Description	Status	Action to be taken
Do all relevant practice team	☐ Yes: continue with the	Refer to the MyAged Care
members know who to refer	activity	website: MyAgedCare
patients to get assistance to live	•	
in their own home longer?		







	☐ No: see actions to be taken	How will this information be communicated to the relevant practice team members?
After reviewing your assistance for patients to live at home longer processes, are there any changes you would like to implement in the practice, to help manage patients, over the next 12 months?	<ul> <li>Yes, see actions to be taken to help set you goals.</li> <li>No, you have completed this activity.</li> </ul>	Refer to the Model for Improvement (MFI) and the Thinking part at the end of this document.  Refer to the Doing part-PDSA of the Model for Improvement (MFI) to test and measure your ideas for success.
Are all health professionals aware of the various medical apps	☐ Yes: continue with	Please refer to the <u>SPICT</u>
available to download to assist with management of patients?	activity  No: see action to be taken	tool, caring@home, palliAGEDgp palliMEDS

Reflection comments for <b>Activity 3.1:</b> Does anything surprise you? Is this what you expe	ected?
Practice name: Dat	te:
Team member:	

000

All





# Activity 4 – Palliative Care Teams

Effective communication and collaboration are essential when providing palliative and end of life care, otherwise patients can receive incongruent information and inadequately coordinated care. Effective teamwork is also vital in strengthening against moral distress. All care that is provided by the interdisciplinary team should align with the expressed wishes of the patient and seek to maintain or improve quality of life.

#### **Palliative Care Team Members**

Palliative care is provided by a team of healthcare professionals with a range of skills. The role of the palliative care team is to relieve any suffering experienced by patients and their families through a comprehensive assessment and treatment of physical, psychosocial, and spiritual symptoms.

The members of the palliative care team may include:

- doctors
- nurses
- allied health professionals
- volunteers
- carers

More information about palliative care services available in the CESPHN region

<u>Sacred Heart Health Service Calvary Specialist Palliative Care Prince of Wales Palliative Care</u>

<u>Sutherland Hospital Palliative Care St George Hospital Palliative Care Concord Hospital Palliative Care</u>

<u>RPA Palliative Care</u>

#### Palliative Care on HealthPathways

**HealthPathways (Sydney and South Eastern Sydney)** is an online local health information portal to support local GPs and health professionals to the point of consultation. It provides clinical decision support frameworks on how to assess and manage medical conditions, and how to appropriately refer patients to local services and specialists in the most efficient way.

- For assistance with access to Sydney HealthPathways, email <u>SLHD-</u> HealthPathways@health.nsw.gov.au
- For assistance with access to South Eastern Sydney HealthPathways, email <u>SESLHD-HealthPathways@health.nsw.gov.au</u>





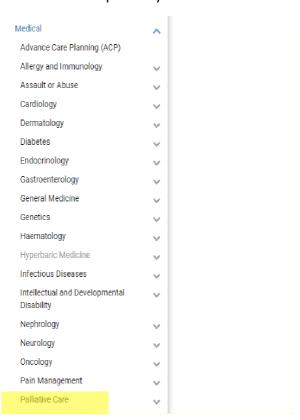


HealthPathways is a useful tool for accessing information to assist with managing your palliative care patients. It boasts a range of benefits including:

- Best available information on how to assess and manage common clinical conditions, including when and where to refer patients.
- Easy online access to clinical and patient resources for in-consult use, peer-reviewed and localised to our region.
- Integrated, concise, and saving you time

#### **Sydney Local Health District**

Palliative Care pathways can be found under Medical on the left-hand side menu bar.





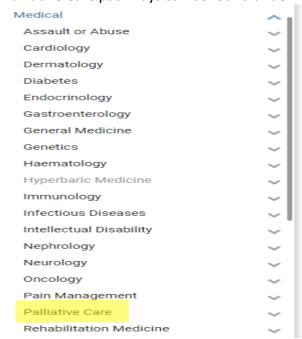


Within the palliative care pathway, you will find a range of information.

In This Section **New Palliative Care Patient** Symptom Control in Palliative Care Palliative Care Pain Management **Palliative Care Pain Medications Bowel Obstruction in Palliative Care** Caring for a Dying Patient at Home Caring for a Dying Patient in an RACF Hypercalcaemia of Malignancy Management of Seizures in Palliative Care Raised Intracranial Pressure in Palliative Care Spinal Cord Compression in Palliative Care Patients Superior Vena Cava Obstruction (SVCO) in Palliative Care **Management of the Terminal Phase Voluntary Assisted Dying Palliative Care Requests** 

#### South Eastern Sydney Local Health District

Palliative Care pathways can be found under Medical on the left-hand side menu bar.









Within the palliative care pathway, you will find a range of information.

In This Section
Acute Crises in Palliative Care
New Palliative Care Patient
Bowel Obstruction in Palliative Care
Caring for a Dying Patient at Home
Caring for a Dying Patient in a Residential Aged Care Facility (RACF)
Hypercalcaemia of Malignancy
Last Days of Life
Medications Used in Palliative Care
Pain Management in Palliative Care
Symptom Management in Palliative Care
Malignant Spinal Cord Compression
Raised Intracranial Pressure in Malignancy
Seizures in Palliative Care
Superior Vena Cava Obstruction (SVCO) in Palliative Care
Voluntary Assisted Dying

#### Activity 4.1 – Activity – Palliative care teams

Description	Status	Action to be taken
Do all relevant practice	☐ Yes: continue with	Sacred Heart Health Service Calvary
team members know who	the activity	Specialist Palliative Care Prince of
to refer a patient to for		Wales Palliative Care Sutherland
Palliative care services?		Hospital Palliative Care St George
	□ No: see actions to	Hospital Palliative Care Concord
	be taken	Hospital Palliative Care RPA
		Palliative Care
		How will this information be
		communicated to the relevant
		practice team members?
Do all relevant practice	☐ Yes: <b>see actions to</b>	Refer to
team members know how	be taken	<u>SouthEasternSydneyHealthPathways</u>
to access Health Pathways		or



**Palliative Care Requests** 







end of life/palliative care resources?		No: continue with the activity	<u>SydneyHealthPathways</u>
		Yes, see actions to	How will this information be communicated to the practice team?
After reviewing referral process, are there any		be taken to help set you goals.	Refer to the Model for Improvement
changes you would like to		, ,	(MFI) and the <u>Thinking part</u> at the
implement in the practice, to help manage patients,		No, you have	end of this document.
over the next 12 months?		completed this activity	Refer to the <u>Doing part-PDSA</u> of the Model for Improvement (MFI) to
			test and measure your ideas for success.
Reflection comments for <b>Activ</b>	ity 4.1: [	Does anything surprise y	you? Is this what you expected?
Practice name:			Date:
Team member:			











# Activity 5 - Medicare Benefit Schedule (MBS) items

The new Medicare Benefits Schedule (MBS) Level E items for general attendance consultations of 60 minutes or more by general practitioners (GPs) and medical practitioners (MPs) is now available. 21 new items will be included in the MBS for GP and MP Level E consultations of 60 minutes or longer. The new Level E consultation items will improve patient care outcomes by allowing GPs to provide longer consultations to patients where clinically required. This will allow better management of care of patients with chronic conditions and complex care needs such as, but not limited to, patients with multiple chronic conditions, patients in need of advanced care planning, palliative care, and end of life care<sup>16</sup>.

The following Medicare item numbers may be used for palliative/end of life patients. Visit <u>Caresearch-remuneration for palliative care services</u> for further information.

#### Health Assessments (items 701-707, 715)

A health assessment is the evaluation of a patient's health and wellbeing. Eligible practitioners use it to help decide if a patient needs:

- preventive health care
- education to improve their health and wellbeing

Please refer to the MBS online for more information on 75+ Health Assessments and Aboriginal & **Torres Strait Islander Health Assessments** 

#### Home Medication Reviews (item 900)

According to the Quality use of medicines to optimise ageing in Older Australians resource, as our population ages, more people are living with multiple chronic diseases with an associated increase in polypharmacy (multiple medicines use). Medicines use is a complex balance between managing disease and avoiding medicines related problems.

GPs can claim a Medicare item number to complete a Home Medication Review in conjunction with a community pharmacist. Please refer to the MBS online on Home Medication Reviews

#### Chronic Disease Management Plans (items 721, 723 & 732)

Older people experience complex diseases that are dynamic in nature requiring a range of interventions and support approaches at different times through the ageing journey. One approach

<sup>&</sup>lt;sup>16</sup> Australian Government-Department of Health and Aged Care. Introduction of new Level E consultation items lasting 60 minutes or more













is to complete a GP Management Plan &/or Team Care Arrangement . Please refer to the MBS toolkit for more information.

#### Practice nurse chronic disease (item 10997)

Item 10997 may be claimed by a medical practitioner, where a monitoring and support service for a person with a chronic disease care plan (GPMP &/or TCA) is provided by a practice nurse or Aboriginal and Torres Strait Islander health practitioner on behalf of that medical practitioner. This item can be claimed up to 5 times in a calendar year.

Full details about the criteria and how to ensure this is met can be found at MBS Online

#### Case conferences (item 739)

Case conference item number 739 is available to provide the opportunity for holistic, informed approach to ongoing care for providers, carers, and family. The case conference needs to

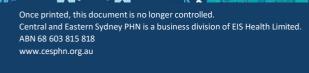
- be organised by the GP;
- 20 to 40 minutes duration;
- Requires the GP and at least 2 other health care providers to be present

Full details about the criteria and how to ensure this is met can be found at MBS Online

#### Mental Health treatment plan (if relevant)

There are a number of Medicare item numbers available for GPs to claim for mental health related consultations. Always refer to the Medicare Benefit Schedule for full details. The item numbers include:

Item Description	Medicare Criteria	Frequency of claiming
Mental Health Consultation	Mental health consultation lasting at least 20 minutes. To claim this, the patient does not need to be on a Mental Health Plan.	No limits to the amount of times this item number is claimed
Mental Health Plan	A mental disorder is a term used to describe a range of clinically diagnosable disorders that significantly interfere with an individual's cognitive, emotional or social abilities The Mental Health Plan must include documenting the	A new plan can be completed every 12 months & at least 3 months after claiming an item 2712 – review Mental Health Plan









	(results of assessment, patient	
	needs, goals and actions,	After plan has been
	referrals and required	completed, the patient is
	treatment/services, and	entitled to up to 10 Medicare
	review date) in the patient's	subsidised visits with a
	GP Mental Health Treatment	Psychologist per calendar year
	Plan	
Review Mental Health Plan	The review item is a key	Can be claimed every 3
	component for assessing and	months or at least 4 weeks
	managing the patient's	after claiming the Mental
	progress once a GP Mental	Health Plan item number
	Health Treatment Plan has	
	been prepared, along with	
	ongoing management through	
	the GP Mental Health	
	Treatment Consultation. A	
	patient's GP Mental Health	
	Treatment Plan should be	
	reviewed at least once.	

#### Medicare item numbers for patients in a residential aged care Home

Patients in a residential aged care homes may be eligible for the following Medicare item numbers.

#### Comprehensive medical assessments (item 701-707)

This health assessment is available to new residents on admission into a residential aged care homes. It is recommended that new residents should receive the health assessment as soon as possible after admission, preferably within six weeks following admission into a residential aged care home. The item number can then be claimed every 12 months.

More information can be found at MBS Online

#### Care plan contribution (item 731)

GPs can be requested to contribute to eligible multidisciplinary care plan, prepared by RACH or other provider.

GP's contribution is to give advice, prepare part of the plan or amendments to the plan, and add a copy to the resident's medical records.

Where clinically indicated, on submission of item 731 claim, residents may be eligible to access five allied health services in addition to those funded by RACH.

This item number can be claimed every three months, recommended every six months. More information can be found at MBS Online







#### Residential Medication Management Review (item 903)

A RMMR is a review of medications in collaboration with the pharmacist report, for residents at risk of medication-related problems or significant change in medical condition. GP initiates RMMR with an accredited pharmacist for permanent residents (new or existing)

This item number can be claimed once every 12 months. More information can be found at MBS Online

Case conference -see information above

Mental Health treatment plans-see information above

#### Activity 5.1 – Data Collection from CAT4

Complete the below table by collecting data from CAT4. Instructions on how to do this can be found at: <u>MBS items</u> or <u>MBS attendance</u>

	Description	Total
5.1a	Number of health assessments claimed	
5.1b	Number of Home Medication review claimed	
5.1c	Number of Residential Medication reviews claimed	
5.1d	Number of GP Management Plans claimed	
5.1e	Number of Team Care Arrangement Plans claimed	
5.1f	Number of Nurse chronic disease item numbers claimed	
5.1g	Number of Aboriginal and Torres Strait Islander assessments claimed in the past 12 months	
5.1h	Number of Mental Health item numbers claimed	
	If your practice uses Polar, use the Polar <u>Education Portal</u> to identify the data required. If you need assistance contact your Digital Health Officer <u>digitalhealth@cesphn.com.au</u>	

Please note: You may wish to change the dates of your searches to compare previous years &/or different time frames. You may also wish to look just at patients who fit the end of life/palliative criteria as identified in activity 1.1. You may also wish to search by a particular provider. Instructions on how to do this can be found at Identify patients seen by a particular provider or group of providers





Reflection comments for <b>Activity 5.1:</b> Does anything surprise y	ou? Is this what you expected?
Practice name:	Date:
Team member:	

## Activity 5.2 – Understanding your practice's MBS claiming

The aim of this activity is to increase your understanding of the MBS item number claiming at your practice.

Description	Status	Action to be taken
After completing activity 5.1 are there any unexpected results with the number of MBS items claimed at your practice?	<ul><li>Yes: see actions to be taken</li><li>No: continue with activity</li></ul>	Please explain: (for e.g. low number of health assessments completed, higher rate of GPMP than expected)
	dounty	How will this information be communicated to the practice team?
Is your practice utilising MBS claims as you expected?	☐ Yes: continue with activity	Outline the differences – is it active population, age group differences, male/female populations?
	□ No: see action to be taken	How will this information be communicated to the practice team?
After reviewing your patient MBS claiming, are there any changes you would like to implement in the practice, to help manage patients, over	<ul> <li>Yes, see actions to be taken to help set you goals.</li> <li>No, you have completed this</li> </ul>	Refer to the Model for Improvement (MFI) and the Thinking part at the end of this document.
the next 12 months?	activity.	Refer to the <u>Doing part- PDSA</u> of the Model for Improvement (MFI) to test and measure your ideas for success.









Reflection comments for <b>Activity 5.2:</b> Does anything surprise you? Is this what	it you expected?
Practice name:	Date:
Team member:	

# Activity 6 - Marking Patients Deceased in your clinical software

Once a patient has passed away, it is important for a GP to review the patient file and to ensure that a staff member marks the patient as deceased in your clinical software package. This is to ensure accurate information is kept for each patient and reminder letters/contacts are not made with a deceased patient's family. Instructions for BEST PRACTICE and <a href="MedicalDirector">MedicalDirector</a> on marking patients deceased.

#### **GPs and Death Audit**

The GP may wish to complete a Death Audit This helps to review the treatment, services and if the health needs of the patient were met.

**Death Audit** 

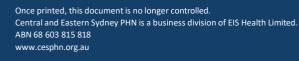




# Activity 7 - Resources & Training

PROGRAM	DESCRIPTION				
FROGRAM	The National Palliative Care Coordination Program (NPCC) will help				
	deliver a sustainable health system that is responsive to the increasing burden of chronic conditions, and the delivery of				
	Australia's National Palliative Care Strategy by increasing access to				
	palliative care (particularly for underserved populations) and				
NPCC	improving collaboration and coordination of palliative care.				
NATIONAL PALLIATIVE CARE COORDINATION PROGRAM	improving conaboration and coordination of pamative care.				
	It will support primary care physicians, including community-based				
	GPs, nurse practitioners and treating specialists, in managing				
	palliative care problems and in initiating specialist palliative care				
	referral for more complex issues.				
	'				
	ACPA (Advance Care Planning Australia) is a national program,				
	supported by funding from the Australian Government, for health				
Advance Care	professionals, care workers and the general public.				
Planning Australia					
BE OPEN   BE READY   BE HEARD	It encourages people to consider their values, beliefs, and current				
	and future health goals.				
	The program offers a range of educational support about advance				
	care planning, including online courses, webinars and other online				
	learning resources (visit ACPA's 'learning' page), as well as face-to-				
	face workshops.				
	The program also offers a free national advisory service that provides				
	personalised advice, resources and information on advance care				
	planning, for both health care professionals and individuals.				
	,				
	Phone: 1300 208 582				
	Hours: 9am–5pm, Monday to Friday				
	More information: Visit Advance Care Planning Australia				
	The Advance Project is a national program funded by the Department				
	of Health to support general practices to integrate advance care				
lhe	planning and palliative care with everyday clinical practice.				
Advance> Project <sub>®</sub>					
Project	The program offers a range of tools and types of educational support				
1 Toject	for GPs, practice managers and practice nurses, including:				
	a practical, evidence-based toolkit that includes screening and				
	assessment tools				
	e-learning or online learning modules				
	post e-learning options such as one-on-one professional telephone				
	mentoring and coaching support.				













It's designed to support Australian general practices to integrate a
team-based approach to initiating advance care planning and
palliative care with everyday clinical practice.

#### More information: Visit The Advance Project



PEPA (Program of Experience in the Palliative Approach) is an education and training program funded by the Department of Health.

It aims to build the capacity of health professionals to deliver a palliative approach.

The program offers free education and training support through placements, workshops, and online learning.

It also offers financial support for health professionals to participate in a clinical placement of up to three days with a local palliative care specialist service.

#### More information: PEPA



CareSearch is a national program funded by the Department of Health to provide online access to evidence and evidence-based guidance on palliative care.

The GP Hub reflects the reality of palliative care for GPs. There is prescribing and symptom management advice as well as information and resources relating to psychosocial complexity, clinical decision-making for the deteriorating patient, emergencies, and planning for a home death.

In early 2024 CareSearch will be launcing an app- CareSearchgp, a resource designed to empower GPs in delivering quality palliative care.

In addition, CareSearch offers educational support for different disciplines, including:

- postgraduate formal qualification programs in palliative care, in partnership with universities (for health professionals)
- conferences, short courses, workshops, e-learning, and 'my learning' modules, which demonstrate how to find relevant evidence (for health professionals)
- courses and training for care workers, carers, volunteers and the community
- resources for managers and educators about workforce development.

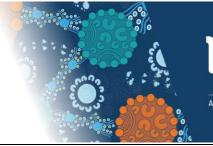














An Australian Government Initiative



More information: Visit CareSearch GPs and Palliative Care

palliAGED is funded by the Department of Health and managed by CareSearch. It provides palliative care evidence and practice resources for aged care.

It offers tools and educational supports for health professionals including:

- apps for GPs and nurses that provide easy, convenient access to information about end-of-life care
- an online learning and a course selection tool
- postgraduate formal qualification programs.



More information: Visit palliAGED's practice centre webpage

ELDAC (End of Life Directions for Aged Care) is a national specialist palliative care and advance care planning advisory service, funded by the Department of Health.

The service comprises a comprehensive website and a telephone advisory service.

ELDAC has several toolkits to assist care providers who work in aged care to participate in palliative care and advance care planning:

- the Home Care Toolkit
- the Primary Care Toolkit
- the Residential Aged Care Toolkit
- the Legal Toolkit
- the Working Together Toolkit.

Each toolkit offers personal learning and online training, as well as information about conferences, short courses, workshops, and clinical experiences.

The ELDAC website also has a list of the common clinical tools used for recognising end-of-life patients, and for assessing palliative care needs.

More information: Access the **ELDAC** toolkits



PCOC (Palliative Care Outcomes Collaboration) is a national palliative care project funded by the Department of Health.

Its role is to assist care providers to embed standardised clinical assessment tools for palliative care into routine practice.









PCOC also helps to capture clinically meaningful information, such as patients' disease trajectories, to measure and benchmark patient outcomes for palliative care.

The service provides educational support about the PCOC assessment tools, implementing PCOC and patient outcome reports, including how to use data to make improvements.

Educational support for clinicians and managers includes:

- online essential courses
- workshops
- a self-directed education package.

PCOC also provides tools and resources including:

- a clinical assessment and response form
- a quality and change toolkit
- data collection tools and guidance
- data reports for patient outcome and benchmarking.

More information: visit PCOC



Caring@home supports people to be cared for and to die at home, if that is their choice. The service is funded by the Department of Health.

It supports health professionals to train carers to give subcutaneous medicines safely to their family member, to help manage 'breakthrough' symptoms to improve symptom control.

Training is via online education modules, webinars and podcasts.

More information: Visit <a href="mailto:Caring@homeHealthProfessionalswebpage">Caring@home Health Professionalswebpage</a>



Funded by the Department of Health, TEL (Talking End of Life) provides disability support professionals or workers with resources to teach people with intellectual disability about end-of-life.

Resources include 12 online learning modules with case studies, videos, resources and links.

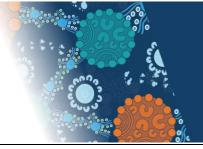
**More information:** visit <u>Talking End of Life with people with</u> intellectual disability















End of Life Law for Clinicians (ELLC) is a free training program funded by the Department of Health for medical practitioners, medical students, nurses and allied health professionals about the law relating to end of life decision-making. It aims to improve clinicians' knowledge and awareness of the law at end of life and support their delivery of quality end of life and palliative care.

The ELLC training program comprises 13 free online training modules on end of life law, and training workshops delivered nationally.

The ELLC online training modules contain interactive exercises, legal cases, clinical case studies, vignettes, self-assessment quizzes, and further readings to promote reflective learning. The modules are self-paced and can be completed on any device.

#### More information: Visit **ELLC**



QuoCCA (Quality of Care Collaborative Australia) is a program funded by the Department of Health to deliver paediatric palliative care education to health professionals who may care for children and young people with life-limiting conditions, or with end-of-life care needs.

The program offers a range of support including:

- education sessions and workshops
- 'pop-up' visits by a team of specialist paediatric palliative care teams and educators for education for the child, family and local health team
- an online learning module

#### More information: visit QuoCCA



End-of-Life Essentials provides online learning opportunities and practice resources for doctors, nurses and allied health professionals. Funded by the Department of Health, it aims to improve the quality and safety of end-of-life care in hospitals.

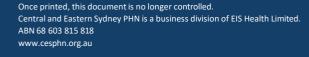
The program offers:

- free online education (see link)
- 'My Toolkit', which brings together tools, resources, promotional materials, and evidence to assist change in practice.

#### More information: Visit End-of-Life Essentials



This library of educational videos on palliative care has been provided by respected experts and specialists in their fields. The videos aim to better equip health professionals and other partners gain confidence









and specialised knowledge in the delivery of appropriate palliative care to people in need.

The ACI acknowledges the original consortium partners who commissioned these videos including HammondCare, Sacred Heart Health Service, Calvary Health Care Kogarah and the NSW Ministry of Health in 2014. These videos were reviewed in 2022 to ensure they remain relevant and clinically appropriate. Please note staff may have moved to new roles and organisations since this content was filmed. The presenters positions are current as at July 2022.

More information: visit <u>Agency for Clinical Innovation- Palliative Care</u> <u>Video Library</u>



A GP online learning module accessed through PEPA's free learning management system. Modules cover:

- principles of palliative care
- communicating with people with life-limiting illnesses
- advance care planning
- assessing and managing symptoms assessing and managing pain awareness of self-care

**More information:** visit <u>Palliative Care Education & Training Collaborative</u>



Paediatric Palliative Care has been co-designed with health care professionals, support organisations, and families to provide quality information and resources about paediatric palliative care as well as a National Service Directory in one easily accessible location.

The website provides specific paediatric palliative care information, resources, educational and self-care tips for health professionals.

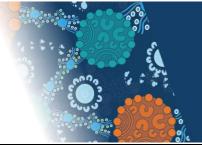
#### Resources include:

- A practical guide to palliative care in paediatrics
- An overview to family meetings and difficult conversations
- Symptom management plan for health professionals
- Transferring child requiring palliative care at home for health professionals

**More information**: Visit <u>I am a Health Professional - Paediatric</u> Palliative Care











LGBTIQ+ Health Australia has launched all four of their Palliative Care modules. The FREE eLearning aims to increase healthcare providers' confidence in providing LGBTIQ+ inclusive palliative care.

The eLearning topics are explored across four 1-hour modules:

Module 1: Introduction to LGBTIQ+ communities

Module 2: Barriers to providing and receiving palliative care Module 3: Enablers for LGBTIQ+ people in palliative care

Module 4: Having end-of-life planning conversations





Palliative Care ECHO is a series of interactive virtual (via Zoom™) mentoring sessions that addresses a range of palliative care topics chosen by health professionals in the primary care sector. The monthly sessions for health professionals, aim to increase palliative care knowledge, skills and confidence in the primary healthcare sector across the country.

Each 1-hour Palliative Care ECHO session is facilitated to be a safe and supportive online environment and consists of:

- A 10-minute presentation by a Multidisciplinary Palliative Care Specialist team (teams come from a range of states and territories)
- A deidentified case presented by a primary care professional, allowing for specialist input and discussion among peers
- Lots of opportunities for Q&A and discussion





Gwandalan have developed a series of eLearning modules, resources, and webinars to support frontline staff deliver culturally responsive palliative care to Aboriginal and Torress Strait Islander Communities.

**More information:** visit <u>Gwandalan - Supporting Palliative Care for</u>
Aboriginal and Torres Strait Islander Communities







#### Links to other QI toolkits

Central and Eastern Syndey PHN have a suite of QI toolkits available for general practice. The toolkits are designed to:

- Enhance patient care and outcomes
- Assist practices fulfill their quality improvement requirements under PIP QI
- Allow you to choose the area of work you would like to focus on and enhance

The full <u>suite of toolkits</u> are available on Central and Eastern Syndey PHN's website.

#### Registering completion or submitting feedback

Following completion of the QI toolkit and/or to submit feedback please submit the <u>Practice QI</u> Feedback Form.



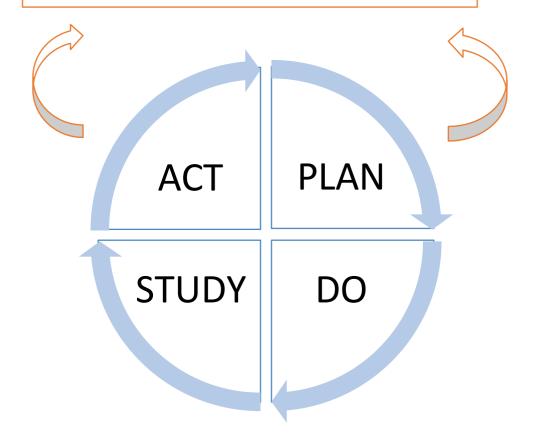


# **Model for improvement diagram**

What are we trying to accomplish?

How will we know if a change is an improvement?

What changes can we make that will result in improvement?







Quality Improvement Activities using The Model for Improvement and PDSA

Name of Practice:	Date:
Name of QIA:	

Quality Improvement Team						
ames Roles/Responsibilities						

<b>GOAL</b> (Simple, Measurable, Achievable, Realistic, Timely) What are we trying to accomplish and when?	Identify active patients with dementia who do not have a GP Management Plan recorded in the past 12 months		
MEASURES What data will we use to track our improvement? Eg Pen CAT/POLAR	Collect information on CAT4 or Polar on the number of patients with dementia who have had or have not had a current GP Management Plan. Data to be collected over a 2-week period. Create list of patients who may benefit from having a GP Management Plan.		
INITIAL BENCHMARK What is our current data saying?	Predicted 50% of patients with dementia have had a recent GP Management Plan		
What changes will we make that will lead to an improvement?  NB: These ideas are not practice specific and are designed to give you some general ideas.  The QI Team should develop these ideas together.  To assist with clinical decision making, consider using HealthPathways, see: HealthPathways Sydney: https://sydney.communityhealthpathways.org/ Username: connected P/w: healthcare.  HealthPathways South East Sydney: https://sesydney.healthpathwayscommunity.org Username: sesydney P/w: healthcare	<ol> <li>Identify who in the team will collect the data.</li> <li>Allocate protected time to collect the data.</li> <li>Review if data meets initial benchmark.</li> <li>Allocate GPs list of eligible patients-consider contacting these patients to book in an appointment for a GP Management Plan or ensure they are booked in for a longer appointment at their next scheduled visit.</li> </ol>		





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<b>PLAN</b> How will we do it?			DO Did we do it?	STUDY Review/reflect on	ACT Next steps?	
	What	Who	When	Unexpected problems?	results Lessons learnt What did/didnt't work well?	Review or extend activity?
1						
2						
3						
4						
5						
6						

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